



## UNIFIED LAND OPERATIONS

How the Army seizes, retains, and exploits the initiative to gain and maintain a position of relative advantage in sustained land operations through simultaneous offensive, defensive, and stability operations in order to prevent or deter conflict, prevail in war, and create the conditions for favorable conflict resolution.

ONE OF THE FOUNDATIONS IS...

## NATURE OF OPERATIONS

Military operations are human endeavors.

They are contests of wills characterized by continuous and mutual adaptation by all participants.

Army forces conduct operations in complex, ever-changing, and uncertain operational environments.

TO ACCOUNT FOR THIS,  
THE ARMY EXERCISES...

## MISSION COMMAND PHILOSOPHY

Exercise of authority and direction by the commander using mission orders to enable disciplined initiative within the commander's intent to empower agile and adaptive leaders in the conduct of unified land operations.

GUIDED BY THE PRINCIPLES OF...

- Build cohesive teams through mutual trust.
- Create shared understanding.
- Provide a clean commander's intent.
- Exercise disciplined initiative.
- Use mission orders.
- Accept prudent risk.

The principles of mission command assist commanders and staff in blending the **art of command** with the **science of control**.



EXECUTED THROUGH A WARFIGHTING FUNCTION

### MISSION COMMAND WARFIGHTING FUNCTION

The related tasks and systems that develop and integrate those activities enabling a commander to balance the art of command and the science of control in order to integrate the other warfighting functions.

A SERIES OF MUTUALLY SUPPORTED TASKS

#### COMMANDER

- Drives the operations process through the activities of understand, visualize, describe, direct, lead, and assess.
- Develops teams, both within the organization and with unified action partners.
- Informs and influences audiences, inside and outside of the organization.

LEADS



#### STAFF TALKS

- Conduct the operations process (plan, prepare, execute, and assess).
- Conduct knowledge management and information management.
- Synchronize information-related capabilities.
- Conduct cyber electromagnetic activities.

SUPPORT



#### ADDITIONAL TASKS

- Conduct military deception.
- Conduct civil affairs operations.
- Conduct airspace control.
- Install, operate, and maintain the network.
- Conduct information protection

ENABLED BY A SYSTEM

#### MISSION COMMAND SYSTEM

- Personnel
- Information Systems
- Facilities and equipment
- Networks
- Processes and procedures

Together, the mission command philosophy and warfighting function guide, integrate, and synchronize Army forces throughout the conduct of unified land operations.